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24 February 2022

ASX Limited ASX Market Announcements Office Exchange Centre 20 Bridge Street Sydney NSW 2000

Via electronic lodgement

Perpetual Half Year Financial Results

Please find attached the following announcements for release to the market:

Appendix 4D

1H22 ASX Announcement

✓ 1H22 Results Briefing

Half Yearly Report and Accounts

Operating and Financial Review - 31 December 2021

This release has been authorised by the Board of Directors of Perpetual Limited.

Yours faithfully

Spice Rimana

Sylvie Dimarco Company Secretary

Perpetual Limited (ASX:PPT) 1H22 Results Presentation

For the half year ending 31 December 2021

Thursday 24 February 2022



Disclaimer

Important information

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1H22 Highlights

Rob Adams CEO and Managing Director

1H22 results demonstrating solid momentum Successful strategy execution delivering growth

All divisions performing strongly and delivering growth

Investing in new capabilities, products, distribution channels and brands to further drive growth

Strategy to build a global asset management business, adding new investment and distribution capabilities, continues to be executed

Focused on both organic and inorganic growth opportunities, supported by a strong balance sheet with significant capacity

Proven expertise in value investing, focus on ESG, non-market linked revenues and unique business mix, position Perpetual well for potential inflationary environment

Continued confidence and positive momentum going into 2H22, with expense guidance maintained

Overview of 1H22 results

Positive momentum across all divisions delivering strong Group results



- Operating revenue growth of 37% reflects a full six-month contribution from Barrow Hanley, higher average equity markets, new contributions from Jacaranda Financial Planning and Laminar Capital, and organic growth
- UPAT growth driven by acquisitions and higher performance fees, continued growth in PCT and PP, partially offset by outflows (Barrow Hanley) in PAMI
- Interim fully franked ordinary dividend of \$1.12 per share with payout ratio of 80% in line with Perpetual's stated target payout ratio of 60% 90% of UPAT
- Solid ROE growth driven by accretive acquisitions

1. Operating revenue is presented net of distributions and expenses of the EMCF structured products. For statutory purposes, revenue, distributions and expenses are adjusted to reflect the gross revenue and expenses of these products. 2. Underlying profit after tax (UPAT) attributable to equity holders of Perpetual Limited reflects an assessment of the result for the ongoing business of the Group as determined by the Board and management. UPAT has been calculated in accordance with ASIC's Regulatory Guide 230 - Disclosing non-IFRS financial information. UPAT attributable to equity holders of Perpetual Limited is disclosed as it is useful for investors to gain a better understanding of Perpetual's financial results from normal operating activities. Prior periods comparative has been restated due to a change in accounting policy on the treatment of Software-as-a-service (SaaS) costs. Refer to Section 5-2 in the Financial Statements. 3. ROE is calculated using UPAT attributable to equity holders of Perpetual Limited for the period, divided by average equity attributable to equity holders. of Perpetual Limited over the period in order to arrive at an annualised ROE. The change on 1H21 is shown in basis points 4. Dividends pavable as a proportion of UPAT on ordinary fully paid shares at the end of each reporting period. Perpetual's dividend policy is to pay dividends within a range of 60% to 90% of UPAT on an annualised basis and maximising returns to shareholders.

1H22 operational highlights Execution of strategy delivering positive momentum



A unique combination of businesses

Accessing global markets providing new growth opportunities



Growth across all business divisions

Growth in AUM/FUA driving revenue growth across all divisions





\$m

Revenue

Perpetual Asset Management's revenue for 1H22 comprising of **PAMA** and **PAMI**, driven by a full six month contribution from Barrow Hanley compared to 1H21, equity markets growth, strong relative investment performance and a favourable foreign exchange movement



94.5

29.0

65.6

2H21

89.2

28.1

61.1

Perpetual Corporate Trust FUA (\$b) 个 6% vs 1H21 990.4 936.2 922.8 630.9





- Perpetual Private revenues in 1H22 driven by strong organic growth, investment markets growth, strong relative investment performance and new contribution from Jacaranda Financial Planning
- Perpetual Corporate Trust revenues in 1H22 driven by organic growth in DMS and MFS, plus inorganic growth from Laminar Capital in Perpetual Digital

1 23% vs 1H21

107.0

29.1

77.9

1H22

个 20%

vs 1H21

Non-Market

Market

1H21

Strategy Update

Rob Adams CEO and Managing Director

A strategy delivering sustained growth

OUR STRATEGY						
OUR PURPOSE Enduring prosperity	OUR VISION Most trusted in financial services	OUR VALUES Excellence, integrity, partnership				
Clients Trusted brand and enduring relationships	People Attract, develop and inspire the best people	Shareholders Delivering sustainable quality growth				
STRATEGIC IMPERATIVES						
Client first Exceptional products Outstanding service	Future fit Empowering our people to deliver high performance	New horizons New capabilities Global footprint				
 Exceed client needs with products and services Improve client connectivity and delivery through innovative digital solutions Set industry leading standards in all that we do 	 Agile, efficient and scalable operating platform to manage growth A strong culture where people are positively challenged and empowered within our stated risk appetite Contemporary technology platform 	 Build global investment distribution capabilities Improve and diversify our growth potential both organically and via an active M&A agenda across our businesses Deliver contemporary solutions to our clients 				
ENABLERS						
Brand	Leadership	Innovation				

FY22 priorities – progress update

Continued execution of strategy, delivering on priorities ahead of schedule



Investing for growth

Making long-term investments now, to support sustainable, long-term growth

New markets / channels	New products / services	Global distribution	Global operating model
 European office established US Mutual Fund structure launched ahead of plan UCITS fund structure launched ahead of plan Acquisition of Jacaranda Financial Planning Acquisition of Laminar Capital, and subsequent launch of PCT's Perpetual Digital 	 Launched the Trillium Global ESG High Conviction Strategy Commitments of US\$110 million to support over US\$1 billion in CLO investments in next 12-18 months Launched two Active ETMFs on the ASX New Multi-Asset ESG Real Return strategy raised >\$1 billion within 3 months of launch Launched new treasury solutions for Perpetual Digital with 5 clients signed before launch 	 Barrow Hanley distribution team repointed to Head of Distribution, Americas Appointed new Head of Institutional Sales for Barrow Hanley Added further distribution support for Trillium Appointed Head of European Distribution New Australian equities brand campaign launched in Australia 	 Continued implementation of a Microsoft first strategy Global CRM for Asset Management Continued transition to cloud Successful transition to one of the world's leading custodians, State Street Continued focus on driving benefits from strategic partnerships Uplifted global governance, accountability and risk frameworks

New growth initiatives have already delivered¹ over \$1b in AUM, \$1b in FUA and \$21b in AUA

Essential support structures underpinning growth

Perpetual Asset Management International – Trillium and Barrow Hanley flows Continued investment in distribution having a positive impact

Trillium (Net flows¹ by quarter, A\$m)



Barrow Hanley (1H22 Net flows^{1,2} by asset class, A\$b)



- Trillium acquired on 30 June 2020
- Record calendar year flows
- Launch of UCITS and focus on US intermediated market should enhance opportunity

- · Higher fee generating Global Equities continued to be in inflow
- Strong investment performance across all Global Equities strategies
- · Growing sales pipeline for Global Equities across all markets

Perpetual Asset Management International - Barrow Hanley and Trillium

Fresh investment in brand, product and distribution to drive growth

Strong positive market reaction to Trillium's unique 40-year history in ESG investing and Barrow Hanley's proven approach to 'value' investing leading to greater investment in distribution to drive growth







- Launched the Trillium ESG Global Conviction strategy, led by Ian Warmerdam, based in Edinburgh
- Appointed Director of Institutional Sales
- Received 3 positive reviews from Tier 1 asset consultants (US & Global)
- Launching funds on new UCITS¹ platform in 2H22
- Institutional pipeline building

BARROW HANLEY GLOBAL INVESTORS

- Appointed Head of Institutional Sales
- US\$110 million of capital commitments to support over US\$1 billion in CLO investments in next 12-18 months
- Emerging Markets and International Value strategies launched on new mutual funds platform
- Converting additional funds to mutual fund platform in 2022
- Launched the ESG Global Value UCITS, with cornerstone investment of circa US\$500 million²

 Mutual Funds launch opens up the US retail market to Barrow Hanley for the first time

- Successfully introducing Trillium to the institutional market globally
- Adding new investment capabilities to both businesses

1. Undertaking for the Collective Investments in transferrable Securities and subject to regulatory approval. 2. Launched on 23 February 2022 and expected to be fully funded in March 2022.

Perpetual Asset Management Australia – leveraging strong performance Fresh investment in products, channels and distribution delivering results

Perpetual Asset Management Australia (Net flows by quarter, \$m)



A strong brand and history of investment outperformance

- ✓ 82% of strategies outperformed benchmark over 1 year
- ✓ Winner of the Zenith 2021 Fund Manager of the Year award¹



 Strong ratings profile across product suite with 91% of strategies having at least one "Recommended" rating or higher from a major research house²

Zenith

UND MANAGER OF THE YEAR

2021

- ✓ New recent product developments have included:
 - ✓ 2 Active ETFs launched ASX:GIVE and ASX:IDEA
 - ✓ Perpetual ESG Real Return fund seeded in June 2021



1. The Zenith Fund Awards were issued on 15 October 2021 by Zenith Investment Partners (ABN 27 130 132 672, AFSL 226872) and are determined using proprietary methodologies. See slide 2 for full disclaimer. 2. Major research houses include Lonsec, Zenith and Morningstar. A Morningstar Analyst rating of "Bronze" has been considered the equivalent to a "Recommended" for the purposes of the above statement. For example the Perpetual ESG Real Return fund received The Morningstar Analyst Rating[™] of bronze as of 13/10/2021, which has been considered 'Recommended' for the purposes. See slide 2 for the full disclaimer.

Perpetual Private - Jacaranda acquisition integration on track Expanding our offering to now include the pre-retiree market

JACARANDA

- Acquired in August 2021¹
- Jacaranda is a leading boutique financial planning practice offering services to clients in NSW and Victoria
- Target market is Australian preretirees with investible assets over \$500k
- 24 employees, including 9 highly experienced financial advisers

Progress update

- ✓ Successfully completed licensee conversion on 1 December 2021
- ✓ On track to fully integrate the business by June 2022
- ✓ Funds under advice now exceed \$1 billion², compared to \$0.9 billion at the time of acquisition
- Leveraging PP's existing infrastructure, plans are underway to expand nationally in 4th quarter CY2022

Growth opportunities

- Launchpad to address the growing demand for high quality advice, positioning PP to benefit from the industry dislocation now and in the coming years
- Opportunity to offer a broader suite of financial services, such as MDAs³ or execution only services to Jacaranda clients
- Access to tailored processes and paraplanning services for the pre-retiree segment
- Strong education component that can be leveraged in other segments

Supports PP's Adviser Growth Strategy which was implemented in 2019 and has delivered \$1 billion in FUA

Perpetual Corporate Trust – Establishment of Perpetual Digital

Combining Perpetual's existing digital assets with capabilities from Laminar Capital

Perpetual Digital's expanded core service offering

Perpetual Data Services

- Regulatory reporting (RBA and ESMA)
- Investor reporting
- Intermediary reporting

Perpetual Intelligence

registry intelligence

AUA \$320b²

Investor and Market Intelligence³

Fiduciary, custody payments and

Treasury and Finance Intelligence³

Credit and Risk Intelligence³

AUA >\$500b¹

0

Perpetual Roundtables

- Specialising in credit and risk management
- Portfolio insights and benchmarking
- Industry discussion forums and private reports

AUA \$2.8tn²



(acquired in October 2021)

- o Treasury solutions
- Advisory & investment management solutions
- Debt capital markets
- Trust management

AUA \$21b²

Integration of Laminar progressing well and as planned

Expanded product range driving strong interest from new and existing clients

Perpetual Intelligence recent product launches





Deal Room Launched in November 2021

Treasury Direct Acquired via Laminar Capital



Funding Optimisation Launched in January 2022

Trust Management Launching in February 2022

ESG capability - a key strategic focus area

Increasing emphasis on growing dedicated ESG AUM

16.8% <1% Dedicated ESG and ethical screens Integrated ESG analytics Other

1H22 AUM¹ by capability approach²

Definitions:

Dedicated ESG and ethical screens

AUM that has a specialist ESG purpose/approach as well as mandates that have ethical screens applied

Integrated ESG

AUM where consideration of ESG factors is incorporated into investment analysis, decision making and ownership practices

Other

AUM where ESG factors can not be applied, such as derivatives





UN PRI ratings³

Category	Trillium	Barrow Hanley	PAMA
Strategy and Governance	A+	A+	A+
Listed Equity - Incorporation	А	А	А
Listed Equity – Active Ownership	A+	A	A
Fixed Income - Corporate	n/a	В	n/a
Fixed Income - Securitised	n/a	В	n/a



Markets appear to be favouring 'value' style investing

Inflation expectations leading to a demonstrable shift to Value



Core CPI-U, Excl. Energy and Food, US City Avg, 1982-84=100, SA, Index - US

P/E ratios - Australian value vs growth







Bond yields rising



1. Capacity is indicative only and subject to adjustment based on market movements and trading conditions; 2. Closing AUM at 30 June 2019, 2020, 2021, FY22 relates to closing AUM as at 31 December 2021, AUM subject to rounding; Exchange rate of AUD:USD FY19 N/A, FY20 0.69, FY21 0.75 and 1H22 0.7271 .3. Undertaking for the Collective Investments in Transferrable Securities and subject to regulatory approval 4.Collateralised Loan Obligations.

Recent investment performance positions us well for value rotation and continued demand for ESG strategies



1. Performance as at 31 December 2021 2. Past performance is not an indicator of future performance See <u>www.perpetual.com.au</u>, <u>www.barrowhanley.com</u> and <u>www.trilliuminvest.com</u> for relevant performance. The product disclosure statements (PDS) or disclosure document of any of the capabilities or funds should be considered before deciding whether to acquire or hold units in any such offering. 3. Trillium includes US Equities and Global Equities, Barrow Hanley equities includes US Equities and Global Equities and Global Equities on funds should be considered before deciding whether to acquire or hold units in any such offering. 3. Trillium includes US Equities and Global Equities on funds should be considered before deciding whether to acquire or hold units in any such offering. 3. Trillium includes US Equities and Global Equities on funds should be considered before deciding whether to acquire or hold units in any such offering. 3. Trillium includes US Equities and Global Equities on funds should be considered before deciding whether to acquire or hold units in any such offering. 3. Trillium includes US Equities and Global Equites and Global Equites and Global Equite

1H22 Financials

Chris Green Chief Financial Officer

1H22 financial results

UPAT up 54% and dividend up 33%

For the period	1H22 \$m	2H21⁴ \$m	1H21⁴ \$m	1H22 v 2H21 (%)	1H22 v 1H21 (%)
Operating revenue	384.9	359.9	280.6	7%	37%
Total expenses	(275.3)	(260.9)	(210.4)	(6%)	(31%)
Underlying profit before tax (UPBT)	109.6	99.1	70.3	11%	56%
Tax expense	(30.5)	(27.6)	(19.0)	(11%)	(61%)
Underlying profit after tax (UPAT) ¹	79.1	71.5	51.3	11%	54%
Significant items ²	(19.8)	(26.5)	(23.4)	26%	16%
Net profit after tax (NPAT)	59.3	45.0	27.9	32%	113%
Diluted EPS on UPAT (cps) ³	138.1	125.2	93.2	10%	48%
Diluted EPS on NPAT (cps) ³	103.6	78.9	50.6	31%	105%
Dividends (\$ps)	1.12	0.96	0.84	17%	33%
Return on equity on UPAT (%)	17.3	15.8	13.2	1.5	4.1
Return on equity on NPAT (%)	13.0	10.0	7.2	3.0	5.8

Key highlights

- Revenue growth of 37% primarily driven by a full six month contribution from Barrow Hanley, and solid growth across Perpetual Private and PCT
- Underlying expenses increased 31% mainly due to the addition of expenses relating to newly acquired businesses Jacaranda Financial Planning, Laminar Capital and a full six months of Barrow Hanley, as well as higher variable remuneration and investment in technology
- Significant items of \$19.8m mainly comprised of transaction and integration costs associated with the acquisition/establishment of Barrow Hanley, Trillium and other acquisitions, as well as the amortisation of acquired intangibles

1. Underlying profit after tax (UPAT) attributable to equity holders of Perpetual Limited 2. Significant items breakdown shown in Appendix A and Appendix B of the OFR and are shown net of tax 3. Fully diluted using the weighted average number of ordinary shares and potential ordinary shares on issue (1H22: 57,259,782). 4. 1H21 UPAT has been restated due to a change in accounting policy on the treatment of Software-as-a-service (SaaS) costs. Refer to Section 5-2 in the Financial Statements

1H22 UPAT analysis

54% growth driven by both organic growth and acquisitions



Movement in underlying profit after tax (\$m)

Expense analysis

Continued investment in growth initiatives

Movement in expenses (\$m)



1. 1H21 UPAT has been restated due to a change in accounting policy on the treatment of Software-as-a-service (SaaS) costs. Refer to Section 5-2 in the Financial Statements 2. Initiatives include adviser growth strategy (PP), Jacaranda (PP), Family Office (PP) and Laminar (PCT) 3. Includes Total Expenses of PAMI from Barrow Hanley and Trillium, the build-out of global distribution, additional distributions on employee owned units in Barrow Hanley and interest charges reported under Group Support Services

UPAT to NPAT reconciliation

\$19.8m of significant items mainly attributable to acquisitions

Movement in profit after tax (\$m)



Cashflow analysis

Cash flow movements reflect investment in growth initiatives

Movement in cash (\$m)



1. Free Cash Flow includes net cash receipts in course of operations, less tax & interest, less lease financing costs less capex. Investing in product proceeds and payments have been included within net cash receipts in course of operations 2. Includes Laminar Capital and Jacaranda Financial Planning, as well as deferred consideration for Barrow Hanley. 3. Totals are subject to rounding. 4. Surplus liquid funds include cash and undrawn lines of credit, less base capital requirements held to comply with Group Treasury policies.

Balance sheet

Strong financial position with headroom for further growth

For the period	1H22 \$m	2H21 ¹ \$m	1H21 ¹ \$m	1H22 v 2H21 (%)	1H22 v 1H21 (%)
Cash	130.9	147.1	172.1	(11%)	(24%)
Liquid investments (FVTPL)	154.8	150.4	133.7	3%	16%
Goodwill & other intangibles	929.2	862.9	863.5	8%	8%
Other	490.6	456.4	489.2	7%	-
Total assets	1,705.5	1,616.9	1,658.5	5%	3%
Borrowings (net of costs)	248.1	166.0	219.4	49%	13%
Other liabilities	538.1	543.8	537.7	(1%)	-
Total liabilities	786.2	709.8	757.1	11%	4%
Net assets	919.3	907.1	901.4	1%	2%

Key movements vs 2H21

- Moderate decrease in Cash related to acquired businesses and payment of the final dividend. Offset by cash inflows for the drawdown of debt and operating cash activities
- Increase in Liquid investments reflects an increase in seed fund investments relating to ETFs and mutual funds
- Increase in **Goodwill and other intangibles** due to the acquisitions of Jacaranda and Laminar
- The increase in **Borrowings** reflects the draw down of debt to fund strategic initiatives with additional capacity remaining for further investment
- Gearing ratio² of 21.5% up from 20.0% in 1H21

Dividends

Strong earnings growth delivering 33% increase in dividends to shareholders

- Fully franked ordinary interim dividend for 1H22 of \$1.12 per share
- The interim dividend represents a payout ratio of 80%¹, in line with our stated dividend policy¹
- Dividend payable 1 April 2022



1. Dividends payable as a proportion of UPAT on ordinary fully paid shares at the end of each reporting period. Perpetual's dividend policy is to pay dividends within a range of 60% to 90% of UPAT on an annualised basis and maximising returns to shareholders. 2. Diluted EPS on UPAT is calculated using the weighted average number of ordinary shares and potential ordinary shares on issue of 57,259,782 for 1H22 (2H21: 56,226,656, 1H21: 55,016,449). 3. ROE is calculated using UPAT attributable to equity holders of Perpetual Limited for the period, divided by average equity attributable to equity holders of Perpetual Limited over the period in order to arrive at an annualised ROE.

FY22 guidance

Continuing to invest in our growth strategy

Operating Expenses (\$m)



Growth related expenses

The operating expense growth attributable to growth investments is expected to be 2-3% ex PAMI and 13-14% for PAMI. Growth investments include acquisitions (Barrow Hanley and others made during 1H22), investment in distribution and new strategies/ channels

Significant items

Significant items relating to transaction and integration costs as well as amortisation of acquired intangibles expected to be within a range between \$45-47 million³ after tax

Full Year Outlook

Positive momentum across all operating divisions

Earnings to be driven by continued investment in both organic and inorganic initiatives

1. 1H21 UPAT has been restated due to a change in accounting policy on the treatment of Software-as-a-service (SaaS) costs. Refer to Section 5-2 in the Financial Statements. 2. Assumes AUD:USD FX rate of 0.72 in FY22 3. Significant items guidance outlined above does not include unrealised gains/losses on financial assets and fair value movements associated with the Barrow Hanley accrued incentive compensation liability

1H22 Divisional Update

Chris Green Chief Financial Officer

Perpetual Asset Management International

World-class investment and distribution capabilities

Key Highlights

Strong contribution from both Trillium and Barrow Hanley, with a full six-month revenue contribution in 1H22 from Barrow Hanley, compared to 1H21

- Trillium AUM A\$9.2 billion, an increase of 64% (A\$3.6 billion) or in USD, a 74% increase (US\$2.8 billion) since acquisition¹ and net inflows of over A\$1.2 billion since 31 December 2020
- ✓ Barrow Hanley AUM A\$69.6 billion, increased 11% both in AUD (A\$6.9 billion) and USD (US\$5.1 billion) since acquisition²
- ✓ Trillium has again been designated as a '2022 Real Leaders Top Impact Company'
- During the second half of 2021, Trillium's advocacy team filed over 20 shareholder proposals and engaged dozens of companies on critical environmental and social issues—from climate change and racism to intimate partner violence support and worker empowerment
- ✓ Two Barrow Hanley mutual funds were launched in December with further funds to follow in 2H22
- ✓ Expanded the distribution team for Barrow Hanley with the appointment of a new Head of Institutional Sales



1.Trillium AUM was A\$5.6b (US\$3.8b) on acquisition date 30 June 2020. See ASX announcement dated 30 June 2020. Total Trillium AUM and flows for the year are from all sources, across all regions 2. Barrow Hanley was acquired in November 2020 with AUM of A\$45.6 billion which includes AUM from all sources, all regions. 3. Closing AUM translated at 31 December 2021 with an exchange rate of AUD:USD of 0.7271, closing AUM for 30 June 2021 translated at AUD:USD exchange rate of 0.7508, closing AUM for 31 December 2020 translated at AUD:USD exchange rate of 0.7702. 4.Totals are subject to rounding.

BARROW HANLEY

GLOBAL INVES

TRILLIUM

- Vinner of the Zenith Fund Manager of the Year award for 2021², as well as Perpetual Diversified Real Return Fund and Perpetual Share Plus Long Short Fund both winning category awards at the 2021 Zenith Fund Awards²
- Continued growth of our leading specialist credit capabilities, with strategies delivering strong performance over 1, 3, 5 & 10 years and flows into income funds +\$500 million over the half
- ✓ Exceptional performance from PIC generating 5.8% outperformance³
- ✓ Multi-Asset Real Return capabilities growing strongly with +\$300 million in flows over the half, and AUM of \$1.1 billion in the Multi Asset ESG Real Return strategy
- Renewed investment in brand with marketing campaigns for Australian Equities and Credit generating strong client interest



1. As at 31 December 2021. Past performance is not indicative of future performance. See www.perpetual.com.au, for relevant performance. The product disclosure statements (PDS) of any of the capabilities or funds should be considered before deciding whether to acquire or hold units in any fund. PAMA funds not for distribution or release in the United States. Refer to slide 2 for full disclosure 2. The Zenith Fund Awards were issued 15 October 2021 by Zenith Investment Partners (ABN 27 130 132 672, AFSL 226872) and are determined using proprietary methodologies. See page 2 for full Disclaimer 3. Over a 12 month period to 31 December 2021. 4. Totals are subject to rounding

Perpetual Asset Management Australia

Strong momentum across all asset classes

Key Highlights

- ✓ 82% of PAMA funds outperformed¹ over the year
- ✓ Third consecutive quarter of positive net inflows



Zenith FUND AWARD

FUND MANAGER OF THE YEAR

2021

Perpetual Corporate Trust

High quality business that continues to deliver strong earnings growth

Key Highlights

✓ Laminar acquisition boosting PCT's digital capabilities and bringing new growth opportunities

- ✓ Perpetual Digital revenue growth up 60% on 1H21
- On track to deliver a suite of Treasury and Finance Intelligence products, including recently launched Funding Optimisation Intelligence
- ✓ 5 new clients signed up for Treasury and Finance Intelligence products prior to product go live
- ✓ Strong growth driven by existing and new clients
 - ✓ MFS growing strongly particularly in MFS Responsible Entity where FUA was up 43% on 1H21
 - ✓ DMS benefiting from strong securitisation market, with RMBS non bank FUA up 23% on 1H21
- ✓ PCT named "Trustee of the Year" for 6th consecutive year¹





Perpetual Private

Segment expansion delivers 17th half of net inflows and strong earnings growth

Key Highlights

- ✓ Over \$500 million in net flows delivered in 1H22
- ✓ New family office capabilities focused on ultra HNW clients attracting early interest
- ✓ Commencement of the Noongar Boodja Trust, one of the largest native title trust appointments in Australia
- ✓ Acquired Jacaranda Financial Planning in August 2021 with national expansion planned for late 2022
- ✓ Solid inflows into the high performing Implemented portfolios and Opportunities strategies
- Delivered regulatory change program including implementation of Design & Distribution Obligations and streamlining of business AFSLs¹
- ✓ Adviser Growth Strategy FUA now exceeds \$1 billion, with consistent positive inflows since inception




Summary

Rob Adams CEO and Managing Director

Focused on growth across all divisions



Perpetual Asset Management International

- Trillium ideally positioned to benefit from global ESG megatrend
- Barrow Hanley's proven 'value' approach generating strong returns
- Focus on continued build-out of global distribution team and product framework
- Continue to add new capabilities within existing boutiques
- Seeking out acquisitions with a focus on alternatives and ESG



- Renewed investment in brand and positioning of core capabilities
- Benefit from strong improvement in relative investment performance
- Expand range of listed vehicles and other contemporary channels
- Drive growth of global offerings in the Australian market
- Accelerate longstanding commitment to ESG across all sectors
- Seek to add new investment capabilities



- Continue to leverage unique market position as essential financial services provider
- Focus on driving growth for Perpetual Digital services across Debt Market Services client base
- Support delivery of Client First strategy through the provision of service excellence and digital solutions
- Seek to broaden product and geographic reach via acquisition



- Selectively continue to execute Adviser Growth Strategy
- Support expansion of Jacaranda, leveraging existing PP infrastructure
- Expand channel focus to Aged Care and to lower balance high net worth clients
- Expand and leverage proprietary product range
- Continue to build through selective acquisitions
- Supported by a centralised, global operating platform and capabilities

Summary and future focus



Unique portfolio of businesses with continued positive momentum



Disciplined investment in growth initiatives, FY22 expense guidance reaffirmed



Best-in-class, high performance teams across all businesses focused on successful execution



Strong balance sheet and financial flexibility



Clear strategy for growth





Rob Adams CEO and Managing Director Chris Green Chief Financial Officer



Thank you.

Trust is earned.



Contacts

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About Perpetual

Perpetual Limited (ASX:PPT) is an ASX-listed, diversified financial services company, which has been serving clients since 1886. Across our four businesses: Perpetual Asset Management Australia, Perpetual Asset Management International, Perpetual Corporate Trust and Perpetual Private, we aim to protect and grow our clients' wealth, knowing that by doing so we can make a difference in their lives. We have been earning the trust of our clients for more than 130 years and pride ourselves on our long-standing client relationships – Trust is earned, every day.

For further information, go to www.perpetual.com.au

Perpetual's Head Office is located in Sydney New South Wales with offices in Australian Capital Territory, Victoria, South Australia, Western Australia, Queensland, Chicago, Hong Kong, Singapore and Amsterdam.

Trillium's offices are located in Boston, San Francisco, Portland, London, Edinburgh.

Barrow Hanley offices are located in Dallas.

Appendix

Detailed divisional result commentary

Perpetual Asset Management International

For the period	1H22 \$m	2H21 \$m	1H21 \$m	1H22 v 1H21 (%)
Revenue	109.8	100.9	38.3	187%
Operating expenses	(76.4)	(69.4)	(26.3)	(190%)
EBITDA	33.5	31.5	11.9	181%
Depreciation & amortisation	(1.1)	(0.9)	(0.8)	(49%)
Equity remuneration	(0.1)	0.2	(0.6)	88%
Interest expense	(0.3)	(0.5)	(0.1)	(281%)
Underlying profit before tax	31.9	30.3	10.5	205%
PBT Margin on revenue (%)	29	30	27	7%
Closing AUM (\$b)	77.2	73.6	66.5	16%
Average AUM (\$b)	75.4	70.1	21.0	259%
Net flows (\$b)	(2.0)	(3.2)	(0.7)	-
Average AUM revenue margin (bps)	29	29	36	(19%)

Key movements

- Significant increase in revenue and profitability due to a full six-month contribution from Barrow Hanley, higher average equity markets and favourable foreign exchange movements
- Expenses increased due to a full six months contribution from Barrow Hanley, investment in global distribution capability in the US, Europe and UK and infrastructure to support the growth in the business
- Average AUM revenue margins remained relatively stable across all asset classes, with a reduction compared to 1H21 largely due to the acquisition of Barrow Hanley

Perpetual Asset Management Australia

For the period	1H22 \$m	2H21 \$m	1H21 \$m	1H22 v 1H21 (%)
Revenue	84.8	86.6	79.1	7%
Operating expenses	(53.0)	(57.4)	(55.1)	(4%)
EBITDA	31.8	29.2	24.0	32%
Depreciation & amortisation	(2.7)	(2.7)	(2.6)	(3%)
Equity remuneration	(2.7)	(2.8)	(2.9)	6%
Interest expense	(0.0)	0.0	(0.1)	17%
Underlying profit before tax	26.4	23.7	18.5	42%
PBT Margin on revenue (%)	31	27	23	34%
Closing AUM (\$b)	25.6	24.7	22.7	12.7%
Average AUM (\$b)	25.2	23.5	23.4	8.1%
Net flows (\$b)	0.3	(0.3)	(2.5)	-
Average AUM revenue margin (bps)	67	74	68	(1.4%)

Key movements

- Revenue increased as a result of higher average AUM resulting from stronger investment performance and higher average equity markets
- Expenses decreased by 4% compared to 1H21 due to lower variable remuneration, including the impact of lower performance fees. This was partly offset by investment in growth initiatives such as the launch of two exchange traded managed funds
- Net inflows were positive, largely driven by flows into cash and fixed income and global equities strategies

Perpetual Corporate Trust

For the period	1H22 \$m	2H21 \$m	1H21 \$m	1H22 v 1H21 (%)
Debt Markets Services revenue	33.1	31.8	30.6	8%
Managed Funds Services revenue	33.5	31.0	28.8	16%
Perpetual Digital ¹	9.9	6.4	6.2	60%
Total revenues	76.6	69.2	65.6	17%
Operating expenses	(34.4)	(31.5)	(29.3)	(17%)
EBITDA	42.1	37.7	36.3	16%
Depreciation & amortisation	(4.0)	(4.2)	(4.4)	9%
Equity remuneration	(0.7)	(0.7)	(0.5)	(41%)
Interest expense	(0.4)	(0.2)	(0.2)	(73%)
Underlying profit before tax	37.1	32.6	31.2	19%
PBT Margin on revenue (%)	48%	48%	48%	-
Closing FUA (\$b) – Debt Markets Services	630.9	582.9	628.3	0%
Closing FUA (\$b) – Managed Funds Services	359.5	339.9	307.9	17%

Key movements

- Debt Markets Services revenue was 8% higher than in 1H21 as a result of underlying growth in the securitisation portfolio from new and existing clients particularly from RMBS non bank and ABS clients, partially offset by lower securitisation revenue from RMBS bank clients
- Managed Funds Services revenue was 16% higher than 1H21 due to continued market activity within commercial property and managed investment funds segments, supported by higher asset prices
- Perpetual Digital, a newly created division of PCT, reported separately in these results for the first time, had revenue of \$9.9 million, with a contribution from the acquisition of Laminar Capital together with continued growth from existing products
- Total expenses increased mainly due to costs to support new service offerings, increased client volumes and operating expenses associated with Laminar Capital

Note that totals are subject to rounding.

1. Newly formed service line which includes revenue from Laminar Capital and PCT's Data and Analytics Solutions (previously reported under Debt Markets Services).

Perpetual Private

For the period	1H22 \$m	2H21 \$m	1H21 \$m	1H22 v 1H21 (%)
Market related revenue	77.9	65.6	61.1	27%
Non-market related revenue	29.1	29.0	28.1	4%
Total revenues	107.0	94.5	89.2	20%
Operating expenses	(75.6)	(67.9)	(66.3)	(14%)
EBITDA	31.4	26.7	23.0	37%
Depreciation & amortisation	(4.7)	(5.0)	(5.5)	15%
Equity remuneration	(1.8)	(1.9)	(1.7)	(8%)
Interest expense	(1.0)	(0.1)	(0.5)	(104%)
Underlying profit before tax	23.9	19.7	15.3	56%
PBT Margin on revenue (%)	22	21	17	31%
Closing FUA (\$b)	19.0	17.0	15.5	23%
Average FUA (\$b)	18.3	16.1	14.7	24%

Key movements

- Market related revenue was 27% higher than 1H21 due to positive net flows, both from organic measures and the acquisition of Jacaranda Financial Planning, strong performance of the portfolio and performance fees
- Non-market related revenue was 4% higher due to stronger contribution from Fordham and Priority Life
- Total expenses were higher as a result of continued investment in supporting future business growth and higher variable remuneration
- Funds under Advice increased by 23% as a result of strong investment performance, positive net flows from organic growth and newly acquired Jacaranda Financial Planning, and higher average markets

Appendix

Perpetual Asset Management performance charts

Excess returns above benchmark Below benchmark returns

Perpetual

PAMA investment performance

Majority of funds outperforming over 1 year to 31 December 2021

					alised per 1 Decem		· · ·		E	Excess re Period e		ove benc 1 Decem	· ·	,
	Fund	Benchmark	1 yr	2 yr	3 yr	5 yr	7 yr	10 yr	1 yr	2 yr	3 yr	5 yr	7 yr	10 yr
	Perpetual W Australian Share	S&P/ASX 300 Accum.	21.0	11.9	13.7	8.4	7.6	10.1	3.5	2.6	(0.3)	(1.5)	(1.5)	(0.7)
	Perpetual W Concentrated Equity	S&P/ASX 300 Accum.	22.0	8.5	11.2	7.5	7.2	10.2	4.5	(0.8)	(2.8)	(2.5)	(2.0)	(0.6)
	Perpetual W Ethical SRI	S&P/ASX 300 Accum.	25.6	17.3	16.6	8.9	9.5	13.6	8.1	7.9	2.7	(1.0)	0.3	2.8
ies	Perpetual W Geared Australian Share	S&P/ASX 300 Accum.	50.1	11.3	20.7	11.2	9.6	15.7	32.5	1.9	6.7	1.2	0.4	4.9
equities	Perpetual W Industrial Share	S&P/ASX 300 Industrials Accum.	17.4	8.9	11.1	6.6	6.4	10.5	(2.1)	(0.4)	(2.6)	(2.4)	(2.3)	(1.9)
Ū Ū	Perpetual W SHARE-PLUS Long-Short	S&P/ASX 300 Accum.	19.7	11.0	13.0	9.1	8.2	12.2	2.1	1.6	(1.0)	(0.8)	(1.0)	1.4
alia	Perpetual W Smaller Companies	S&P/ASX Small Ordinaries Accum.	26.6	21.9	20.4	13.5	12.7	13.4	9.7	8.9	4.7	2.3	1.4	5.5
Australi	Perpetual Pure Equity Alpha - Class A	RBA Cash Rate Index	9.3	10.1	6.9	6.3	5.8		9.2	9.8	6.3	5.3	4.6	
Au	Perpetual Pure Microcap - Class A	S&P/ASX Small Ordinaries Accum.	43.2	22.8	24.8	14.9	20.2		26.3	9.8	9.1	3.8	8.9	
	Perpetual Pure Value	S&P/ASX 300 Accum.	26.2	18.1	15.4	9.1	10.0	12.1	8.7	8.7	1.4	(0.8)	0.8	1.3
	Perpetual W Income Share	S&P/ASX 200 Accum.	19.8	8.9	11.6	6.9	7.8	10.9	2.6	(0.2)	(2.1)	(2.8)	(1.2)	0.1
	Perpetual Equity Investment Company (ASX:PIC) ²	S&P/ASX 300 Accum.	23.4	19.7	18.3	12.6	11.6		5.8	10.3	4.3	2.6	2.4	
	Barrow Hanley Global Share - Class A ³	MSCI World Net Accum Index AUD\$ Unhedged	22.9	13.5	17.3	13.3	11.8		(6.4)	(3.3)	(3.1)	(1.6)	(1.6)	
ities	Perpetual Global Innovation Share - Class A	MSCIAC World NR \$A (unhedged)	3.7	27.2	28.7				(22.1)	11.8	9.6			
Global	Trillium ESG Global Equity - Class A	MSCIAC World NR \$A (unhedged)	29.8						3.9					
U	Trillium Global Sustainable Opportunities - Class A	MSCI World Net Accum Index AUD\$ Unhedged	23.4						(5.9)					
et	Perpetual W Balanced Grow th	Balanced Grow th Index	15.6	9.8	10.8	7.9	7.2	9.3	1.3	0.5	(1.5)	(1.4)	(1.4)	(0.6)
Asset	Perpetual W Conservative Grow th	Conservative Grow th Index	6.4	5.2	6.1	5.1	4.7	6.1	1.5	0.8	(0.5)	(0.5)	(0.6)	(0.0)
lti ∕>	Perpetual W Diversified Grow th	Moderate Grow th Index	10.6	7.4	8.4	6.5	5.9	7.7	1.2	0.6				(0.4)
Multi	Perpetual W Split Grow th	S&P/ASX300 Accum. & MSCI World ex Australia Accum. (AUD)	23.5	11.0	14.3	10.1	9.3	12.6	(4.3)	(4.2)	(4.5)	(3.1)	(2.8)	(2.8)
	Perpetual Diversified Real Return	Australian CPI	7.3	5.9	6.3	5.1	4.9	6.6	4.3	4.0	4.5	3.3	3.2	4.8
	Perpetual W Diversified Income	Bloomberg AusBond Bank Bill Index	2.3	2.5	3.1	3.1	3.2	4.1	2.3	2.3	2.5	2.0	1.8	2.2
eq	Perpetual Active Fixed Interest	Bloomberg AusBond Composite Index	(2.4)	1.2	3.4	3.9	3.7	5.0	0.5	0.4	0.6	0.5	0.5	0.8
ы Б	Perpetual Pure Credit Alpha - Class W	RBA Cash Rate Index	3.5	2.9	3.7	4.0	4.4		3.4	2.7	3.1	3.1	3.2	
Credit and Fixed income	Perpetual W Dynamic Fixed Income	Blended Bloomberg AusBond Bank Bill and Bloomberg AusBond Composite Bond Indexes	0.8	2.2	3.4	3.2	3.2	4.2	2.1	1.7	1.6	0.9	0.9	1.1
red	Perpetual High Grade Floating Rate - Class R	Bloomberg AusBond Bank Bill Index	0.9	1.4	2.0	2.3	2.5	3.3	0.9	1.2	1.3	1.2	1.0	1.4
Ö	Perpetual Credit Income Trust (ASX:PCI) ⁴	RBA Cash Rate Index	4.4	3.7					4.3	3.5				
	Perpetual Ethical SRI Credit - Class A	Bloomberg AusBond Bank Bill Index	2.5	2.3	2.9				2.5	2.1	2.3			

Source: Perpetual, RBC and FactSet as at 31 December 2021. Past performance is not indicative of future performance. See www.perpetual.com.au for relevant performance. The product disclosure statements (PDS) of any of the capabilities or funds should be considered before deciding whether to acquire or hold units in any fund. PAMA funds not for distribution or release in the United States 1. Returns have been calculated using exit prices after taking into account all ongoing fees, and assuming reinvestment of distributions. No allowance has been made for entry fees, exit fees or where applicable taxation. Returns on a Fund can be particularly volatile in the short term and in some periods may be negative. 1yr, 2yr, 3yr, 5yr, 7yr and 10 yr returns are annualised. 2. Returns have been calculated on the growth of Net Tangible Assets (NTA) after taking into account all operating expenses (including management fees) and assuming reinvestment of dividends and/or distributions on the ex date and excluding tax paid. Any provisions for deferred tax on unrealised gains and losses are excluded 3. From 9 September 2020 Barrow Hanley replaced Perpetual Investment Management Limited as the Manager of the Global Share Fund 4. Investment returns, net of management costs have been calculated on the growth of Net Tangible Assets (NTA) after taking into account all operating expenses (including management costs) and assuming reinvestment of distributions on the ex-date.

PAMI (Barrow Hanley) investment performance

Majority of funds outperforming over 1 year to 31 December 2021 Annualised performance (%)¹

					lised perfor 1 Decembe	· ·) ¹	E	xcess retur Period end	ns above b ding 31 Dec		· ·
	Strategy	Benchmark	1 yr	3 yr	5 yr	7 yr	10 yr	1 yr	3 yr	5 yr	7 yr	10 y
Equities	Large Cap Value	Russell 1000 Value - Total Return	26.4	18.4	12.6	10.7	13.2	1.3	0.7	1.4	1.0	0.
	Global Value Equity	MSCI World Index Value - Net Return	17.1	16.5	12.2	9.6	11.6	(4.8)	2.9	3.3	2.3	2.
	Diversified Large Cap Value	Russell 1000 Value - Total Return	27.8	20.6	13.2	11.3	14.0	2.7	3.0	2.0	1.6	1.
	Non-U.S. Value	MSCI EAFE Value - Net Return	15.0	14.9	9.1	5.9	7.4	4.1	7.1	3.8	2.3	1.
	Small Cap Value	Russell 2000 Value - Total Return	21.0	24.8	13.4	12.2	15.5	(7.3)	6.8	4.4	2.8	3.
	Dividend Focused Value	Russell 1000 Value - Total Return	27.9	15.2	9.7	8.6	11.8	2.7	(2.5)	(1.4)		
	Mid Cap Value	Russell Midcap Value - Total Return	31.7	22.5	11.8	9.9	13.1	3.4	2.9	0.5	(0.1)	
	Emerging Markets	MSCI EM (Emerging Markets) Value - Net Return	4.4	9.5	9.7	6.6		0.4	2.4	2.6	2.7	
	Concentrated U.S. Opportunities	Russell 1000 Value - Total Return	35.4					10.2				
	Diversified Small Cap Value	Russell 2000 Value - Total Return	45.6	22.3	10.9	10.7	14.8	17.3	4.3	1.8	1.2	2.
	U.S. ESG Value	Russell 1000 Value - Total Return	26.3	21.5	13.1			1.2	3.9	2.0		
	Concentrated Emerging Markets	MSCI EM (Emerging Markets) Value - Net Return	7.2	12.8				3.2	5.8			
	ACWI Ex-US Value	MSCIAC World ex USA Value - Net Return	12.3	14.9	8.5	5.5		1.8	6.6	2.5	1.6	
	US Opportunistic Value Equity	Russell 3000 Value - Total Return	26.1	21.3	12.8	10.9	13.7	0.8	3.6	1.8	1.2	0.
	Long Credit Fixed Income	Bloomberg US Aggregate Credit - Long	(1.3)	12.7	8.4	6.7	7.0	(0.1)	1.3	0.7	0.6	0.
	Core Fixed Income	Bloomberg US Aggregate	(1.7)	5.4	3.9	3.4	3.3	(0.1)	0.6	0.4	0.4	0.
	Intermediate Credit Fixed Income	Bloomberg US Aggregate Credit - Intermediate	(1.3)	5.5	4.0	3.6	3.7	(0.2)	0.4	0.2	0.2	0.
	Short Maturity Fixed Income	Bloomberg US Aggregate Government & Credit (1-3 Y)	(0.2)	2.9	2.3	2.0	1.7	0.3	0.6	0.4	0.4	0.
đ	Core Plus Fixed Income	Bloomberg US Aggregate	(0.8)	6.1	4.4	3.8	3.7	0.7	1.3	0.8	0.8	0.
Ĕ	Enhanced Intermediate Credit Fixed Income	Bloomberg US Aggregate Credit - Intermediate	(0.3)	6.2	4.4	4.0		0.7	1.1	0.7	0.7	
lnc	Extended Duration Fixed Income	Bloomberg US Treasury Strips (20+ Y)	(4.7)	12.7	9.4	6.2	6.9	0.6	0.2	0.2	0.1	0.
xed	Intermediate Fixed Income	Bloomberg US Intermediate Aggregate	(0.5)	5.4	3.8	3.2	3.1	0.7	1.8	1.0	0.8	0.
ίΞ.	High Yield Fixed Income	ICE Bof A US High Yield (BB-B) (USD Unhedged)	6.9	10.4	7.2	6.7	6.9	2.2	1.8	1.1	0.8	0.
	Bank Loans	Credit Suisse Leveraged Loan Index - Gross Return	6.4	6.2				1.0	0.8			
	Investment Grade Credit Fixed Income	Bloomberg US Corporate Investment Grade	(1.6)	8.1	5.6	4.8	5.2	(0.5)	0.5	0.3	0.3	0.
Fixed Income	Long Govt/Credit Fixed Income	Bloomberg US Aggregate Government & Credit - Long	(1.9)	12.3	8.4	6.6	6.5	0.6	1.7	1.0	0.9	0.
	TIPS Fixed Income	Bloomberg US Treasury Inflation Protected Notes (TIPS)	5.8	7.9	5.1	4.1	3.1	(0.2)	(0.5)	(0.2)	(0.2)	0.

Source: Barrow Hanley as at 31 December 2021

1. Reflects gross performance (unless otherwise stated) of 25 key investment strategies. Future returns may bear no relationship to the historical information displayed. The returns shown represent past returns only and are not indicative of future returns of a Strategy. Returns on a Strategy can be particularly volatile in the short term and in some periods may be negative. 1yr, 3yr, 5yr, 7yr and 10 yr returns are annualised. Not for distribution in the United States.



(B|H)BARROW HANLEY GLOBAL INVESTORS

10 yr

0.3

2.1

1.0

1.6

3.4

0.8

0.6

0.4

0.1

0.4

0.8

0.8 0.7

0.3

0.5

0.8 0.0

PAMI (Trillium) investment performance

Recent outperformance impacted by sector positions



			Annualised performance (%) ¹ 31 December 2021					Excess returns above benchmark (%) ¹ Period ending 31 December 2021					
	Strategy	Benchmark	1 yr	3 yr	5 yr	7 yr	10 yr	1 yr	3 yr	5 yr	7 yr	10 yr	
ium	Fossil Fuel Free	S&P 1500	25.4	25.7	18.5	14.2	16.2	(3.1)	0.0	0.5	(0.5)	(0.1)	
	All Cap Core	S&P 1500	25.4	24.7	17.7	13.4	15.1	(3.0)	(0.9)	(0.3)		(1.2)	
	Large Cap Core	S&P 500	30.8	27.3	19.6	14.5	16.2	2.1	1.2	1.1	(0.4)	(0.3)	
Τu	ESG Global Equities	MSCI A CWI NR USD	23.8	26.6	19.9	15.2	14.7	5.2	6.2	5.5	4.3	2.8	
	Sustainable Opportunities	S&P 1500	17.8	28.7	21.2	15.3	15.6	(10.7)	3.1	3.3	0.7	(0.7)	
	Small Mid Cap Core	S&P 1000	24.4	23.0	14.5	12.3	14.1	(0.9)	2.0	1.7	0.4	(0.2)	